## The "Spine" of the Doctoral Program

Chronology	Various ways a program might attend to the goal of preparing future faculty members to teach:
Appeal/Attraction	Talk about teaching profession as part of the future of its grads
	<ul> <li>Give a vision for the kind of teacher the program hopes its alumni/ae will be</li> </ul>
	<ul> <li>Give a sense of the range of teaching that will be involved in possible future jobs</li> </ul>
	<ul> <li>Present statistics or data about where its alumni/ae are teaching</li> </ul>
	Present a portrait of teaching excellence
Selection/Orientation	Interview applicants to observe their capacities and abilities
	<ul> <li>Select incoming grad students who have skills and predispositions toward teaching</li> </ul>
	<ul> <li>Introduce/orient new grad students to the teaching resources of the school or university</li> </ul>
	<ul> <li>Introduce/orient grad new students to the program's expectations about teaching</li> </ul>
	Have recently placed alumni/ae talk about what was valuable preparation for their eventual teaching job
Care and Support	Encourage the Grad School Program faculty to reflect about their teaching with grad students
	<ul> <li>Encourage teaching transparency and parallel processing in class – "pulling back the curtain"</li> </ul>
	Have teaching experience available for doctoral students
	Have a course on pedagogy, course construction, and assessment
	Structure observation and feedback in TA programs
	Provide some form of intentional mentoring
	Structure formal times of conversation and reflection about teaching
	Provide space for informal times of conversation about teaching experiences among TAs/ grad students
Transition outward	<ul> <li>Facilitate conversation about the placement process, including the range of teaching possibilities</li> </ul>
	<ul> <li>Help grad students build a teaching portfolio, including syllabi for possible courses</li> </ul>
	<ul> <li>Facilitate conversations about the balance between research and teaching</li> </ul>
	<ul> <li>Help grad students figure out who they might be teaching, i.e.: their future students</li> </ul>
	<ul> <li>Facilitate conversations about trends in higher education</li> </ul>
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Alumni/ae Contact	Have gatherings or reunions of the alumni/ae
	<ul> <li>Routinize ways of gathering feedback from alumni/ae about the program's visions and goals</li> </ul>
	<ul> <li>Have the alumni/ae talk with current grad students about what was most helpful in the program</li> <li>Track alumni/ae first job appointments</li> </ul>